2011 Annual Report

Advancing community health worldwide.

www.coregroup.org
CORE Group Members
ACDI/VOCA • Adventist Development and Relief Agency • African Medical and Research Foundation • African Methodist Episcopal Church Service and Development Agency • Africare • Aga Khan Foundation • American India Foundation • American Red Cross • American Refugee Committee • CARE • Catholic Medical Mission Board • Catholic Relief Services • ChildFund International • Christian Reformed World Relief Committee • Concern Worldwide • Counterpart International • Curamericas Global • Episcopal Relief & Development • Food for the Hungry • Freedom from Hunger • Future Generations • Global Health Action • Haitian Health Foundation • Health Alliance International • HealthRight International • Helen Keller International • Hesperian • HOPE Worldwide • IMA World Health • Institute for OneWorld Health • International Medical Corps • International Relief & Development • International Rescue Committee • International Youth Foundation • La Leche League International • Medical Care Development International • Medical Teams International • Mercy Corps • Partners for Development • PATH • Pathfinder International • Physicians for Peace • Plan International USA • Population Services International • PCI • Project C.U.R.E. • Project HOPE • Relief International • Salvation Army World Service Office • Samaritan’s Purse • Save the Children • WellShare International • White Ribbon Alliance for Safe Motherhood • World Concern Development Organization • World Connect • World Lung Foundation • World Relief • World Vision

New in 2011

Associate Organizations
Boston University Center for Global Health & Development • American College of Nurse-Midwives • Johns Hopkins Bloomberg School of Public Health/Department of International Health • Edesia • Institute for Reproductive Health, Georgetown University • International Union Against Tuberculosis & Lung Disease • IntraHealth International • Women’s Refugee Commission

Individual Associates
William Brady • Jean Capps • Loretta Dostal • Kyung Endres • Paul Freeman • Devasena Gnanashanmugam • Ruth Hope • Bonnie Kittle • Grace Kreulen • Yatzaira Marcano • Jindiann McNulty • Kenneth Muko • Leonora Nyawata • Sandy Wilcox • Anne Wilson
CORE Group

Vision: A world of healthy communities, where no woman or child dies of preventable causes.

Mission: To generate collaborative action and learning to improve and expand community-focused public health practices for underserved populations around the world.
CORE Group Working Groups

Community Child Health
Community Health Systems Taskforce
HIV/AIDS
Malaria
Monitoring & Evaluation
Nutrition
Safe Motherhood & Reproductive Health
Social and Behavior Change
Tuberculosis

CORE Group Interest Groups

Adolescent Health & Wellbeing
Immunization
mHealth - mobile technology for health
Non-Communicable Diseases
CORE Group 2011 Impact

CORE Group accelerates the ease and pace of implementation of community-level efforts around the world. This year, our momentum continued to build, notably around our signature entities: the Community Health Network and its eight technical Working Groups. We grew to 57 international health and development member organizations and welcomed new organizational and individual associates into our community. We launched a Food Security and Nutrition (FSN) Network supported by the Food for Peace TOPS Project, and hosted a regional FSN Network meeting in Mozambique for 130 participants from 15 countries. We also hosted biannual participatory meetings for over 200 participants per meeting. Our working groups are composed of enthusiastic and skilled volunteers from many organizations. They developed many new, practical, evidence-based tools and trainings to help community health practitioners increase healthy preventive practices for pregnant women, newborns, and children.

As a global network and knowledge management organization, CORE Group successfully hosted technical webinars, created a video about our work in health equity, increased use of social media channels, and fostered dialogue and exchange on innovations such as mobile health technology. We continued to support our members and partners eradicate polio in Angola, Ethiopia, India, and South Sudan and engaged with global partners to improve policies for community-based efforts in maternal and child health, malaria, nutrition, family planning, tuberculosis, and community health systems.

In 2012, CORE Group will expand our “Practitioner Academy” with a community health workshop in Jamkhed, India. We have ambitious goals to continue to grow the Community Health and Food Security and Nutrition Networks, including the launch of new interest groups in immunization, adolescent health, and non-communicable diseases.

We thank all our partners for their contributions and commitment. We ask for your continued support in 2012, and we invite new partners to join us in supporting healthy communities in the coming year.

Judy Lewis
Chair, CORE Group
Board of Directors

Karen LeBan
CORE Group
Executive Director

Board of Directors
Chair
Judy Lewis
Haitian Health Foundation
Vice Chair
Demet Güral
Pathfinder International
Treasurer
Jed Hoffman
World Vision
Secretary
Diane DuBois
WellShare International
Technical Liaison
Emmanuel d’Harcourt
International Rescue Committee
At-Large Member
Lisa Bowen
White Ribbon Alliance
At-Large Member
Jaime Carrillo
Curamericas Global Inc.
At-Large Member
Paige Harrigan
Save the Children
At-Large Member
Mary Hennigan
Catholic Relief Services
At-Large Member
Areana Quiñones
Catholic Medical Mission Board
At-Large Member
Ben Schwartz
CARE
At-Large Member
Marilyn Patton
HOPE Worldwide
CORE Executive Director
(non-voting)
Karen LeBan
CORE Group
CORE Group Overview

CORE Group creates practical and innovative tools to empower communities to make healthy decisions about maternal and child care and best use of scarce resources that save lives.

Who we are

CORE Group emerged organically, in 1997, when a group of health professionals from non-governmental development organizations realized the value of sharing knowledge, leveraging partnerships, and creating best practices for child survival. CORE Group continues to evolve, and in 2011, launched the new associate category to include professionals that did not previously meet eligibility requirements as a member, but are just as committed to advancing community health. This year CORE Group welcomed eight associate organizations and 15 individual associates, expanding our community to 60+ organizations. Through collaboration with our dynamic community, and through our own programs and advocacy efforts, CORE Group is a global leader in maternal, newborn, and child community health and makes a difference both as an independent not-for-profit organization and as the home of the Community Health Network.

What we believe

- Every person has the right to the highest possible physical, mental, and social well being.
- Communities need access to critical knowledge, services, supplies, and resources.
- Programs will only maintain long-term benefits if the community and beneficiaries support them.
- Quality programs address formal and informal health care, living and health conditions, and social and behavioral change.
- Substantive approaches build upon the cultural, political, and formal and informal networks and support systems of each community.
Values

Collective Capacity
CORE Group values the diversity of its member organizations, promotes collaboration among them, and leverages their organizational strengths and resources.

Openness
CORE Group widely shares information and resources, encouraging constructive dialogue and exchanges among all partners to continually refine state-of-the-art knowledge and best practices.

Equity
CORE Group values equity, intentionally prioritizing policies and strategies to reach the poorest communities.

Local Experience and Knowledge
CORE Group members and associates remain intimately connected with communities, families, mothers, and children, thereby bringing local practitioner-based realities to the policy table.

Participation of Civil Society
CORE Group builds partnerships and strategies that empower families, communities, local civic organizations, and local and national governments to participate in health decision-making.

Impact
CORE Group values accountability and monitors its work to ensure a positive change in health at the local, regional, and global level.
CORE Group’s Community Health Network

Bringing scholars, advocates, donors, and practitioners together, this dynamic hub creates and shares knowledge through its eight technical Working Groups, Interest Groups, a Practitioner Academy for Community Health, and an ongoing series of web-based and in-person events, updates, and technical exchanges.

The Working Groups operate as “communities of practice;” sharing information, experiences, and ideas; generating new knowledge; and testing technical innovations—all the while networking and honing facilitation and leadership skills. This unique process is how CORE Group has advanced a range of community health approaches that are now standard practice around the world.

Fall & Spring Meetings

How else does CORE Group live up to its tag line of “Advancing Community Health Worldwide”? One way is through our exciting and participatory biannual meetings, attended and run by NGO staff, academics, advocates, donors, private sector representatives, multilateral staff, and consultants.

### Spring Meeting 2011

**Equity in Health: Ensuring Access, Increasing Use**

- **Keynote Speaker:** Dr. Anirudh Krishna, author of *One Illness Away—Why People Become Poor and How They Escape Poverty*
- **Dr. Alicia Yamin,** Director, Program on the Health Rights of Women and Children, Harvard University
- **217 participants from 94 organizations**
- **Created an inspiring video on equity in health from participant observations**

### Fall Meeting 2011

**Windows of Opportunity for Health & Well-Being**

- **Keynote Speaker:** Dr. Isatou Jallow, Gender Unit Chief, World Food Program
- **Dr. Ariel Pablos Mendez,** Assistant Administrator, Bureau for Global Health, USAID
- **211 participants from 72 organizations**
- **Special Guest:** Dr. Alfred Bartlett III, CORE Group Recognition Award recipient
CORE Group’s 2011 Dory Storms Award
Since 2001, CORE Group has presented the Dory Storms Child Survival Recognition Award to a person or persons who demonstrates courage, leadership, and commitment to guiding non-governmental organizations working in child survival toward more effective program implementation and increased impact. This year’s winner was Dr. Peter Winch, Professor and Director of the Social and Behavioral Interventions Program in the Department of International Health, Johns Hopkins School of Public Health. Peter focuses on improving the health of mothers, newborns, and young children in areas where access to health facilities are poor or non-existent and the social, cultural, and economic factors affecting the introduction of new treatments and therapies to improve the maternal and child health.

In his acceptance speech, Peter praised the work and collaboration of CORE Group’s Community Health Network. He also stressed the interdependence of NGOs and universities as they work to improve health around the world. To learn more about Peter’s work, please visit www.coregroup.org.

“We all need one another to overcome the challenges we face in global health.”

Peter Winch, Johns Hopkins University
Practitioner Academy for Community Health

Through its state-of-the-art tools, curriculums, and technical guidance, CORE Group supports professional development and builds capacity for our new members and partners to implement best practices in communities around the world.

Trainings

Nutrition Program Design Assistant

The NPDA tool helps program planning teams answer the question of what nutrition intervention will work best in a given setting. Sixteen participants from 12 organizations and four countries attended a week-long interactive NPDA workshop with the Title II TOPS and the FANTA 2 Project to work through each step of a nutrition planning process.

Designing for Behavior Change

CORE Group hosted a five-day practical workshop on Designing for Behavior Change (DBC) for 25 participants from 19 organizations in seven countries to develop a behavior change plan for their projects in malaria, HIV/AIDS, family planning, nutrition, and food security. The DBC curriculum was adapted for use in agriculture and food security in conjunction with the Title II TOPS project and will be field tested by TOPS in Ethiopia and Burundi in January 2012 and then shared publicly on the CORE Group website.

Webinars

CORE Group ensures that its community throughout the world receives the latest information and guidance on community health practices by hosting webinars on state-of-the-art tools and best practices. This year, CORE Group hosted and recorded 10 dynamic webinar learning sessions on topics including Community Health Worker programming, caring for newborns, community-based malaria treatment and prevention, community case management, TB diagnostic technology, and family planning. These webinars are available on the CORE Group website.
Tools

CORE Group’s Working Groups and partners collaborate to co-create practical tools and resources. Generated from evidence-based innovations, CORE Group ensures that they lead to programmatic impact.

Essential Nutrition Actions

Working with partners, CORE Group finalized the *Essential Nutrition Actions (ENA) Trilogy* in English and French. This operational framework guides the management of advocacy, planning, and delivery of an integrated package of preventive nutrition actions encompassing infant and young child feeding, micronutrients, and women’s nutrition. Using multiple contact points, it targets health services and behavior change communication support to women and young children during the first 1,000 days of life—from conception through the first two years after birth—when nutrient requirements are increased, the risks of undernutrition are great, and the consequences of deficiencies most likely to be irreversible. All ENA-outlined actions have been proven to improve nutritional status and reduce mortality.

Health Equity Checklist

CORE Group collaborated with USAID’s Maternal Child Health Impact Program (MCHIP) to develop the *Considerations for Incorporating Health Equity into Project Designs*, a reference guide and an equity checklist for health equity in program design and implementation. The guide and checklist is based on a six-step process to address inequities in health and track the health equity situation over time.

Family Planning Behavior Change Guide

CORE Group developed a facilitator’s guide on developing behavior change strategies for integrating family planning into MCH programs for NGO and civil society staff in low-resource settings. The module will be field tested in sub-Saharan Africa in early 2012.
CORE Group supports efforts to strengthen the dynamics and relationships within communities and between communities and their environments to positively influence health impact.

Strengthening Community Health Systems
Communities play instrumental roles in improving health outcomes within the scope of national health systems. However, the role of the community in health system strengthening has not been systematically documented. CORE Group Executive Director, Karen LeBan, authored *How Social Capital in Community Systems Strengthens Health Systems: People, Structures, Processes*, a paper that explores the relationships among the community and the national health system, and the community actors, structures, and processes critical for promoting positive health outcomes, especially in underserved areas. The paper concludes that the social capital within a community and between the community and the national health system actors is a critical element, perhaps even a seventh building block of a highly functioning health system.

Community Health Workers Central (CHW Central)
USAID’s CHW Central (www.chwcentral.org) is an online resource aggregating information and hosting dialogues about community health workers. CORE Group serves as a technical advisor to the development of CHW Central.

“Community-based programming should be the foundation, not an afterthought of what a health system is and does.”

Henry Perry, Johns Hopkins University
One Million Community Health Workers

As countries worldwide strive to meet health-related Millennium Development Goals (MDGs), the role of CHWs is crucial to effective community-based interventions. CORE Group and many other partners participated in a technical task force chaired by the Earth Institute to develop a report, *One Million Community Health Workers*, that provides guidance on community health worker systems. The technical report focuses on providing broad cost guidance, deployment strategies, and operational design considerations for CHW subsystems as part of health system strengthening to achieve the MDGs. The report is available on the CORE Group and Earth Institute websites.

“We can reach a lot more people, particularly neglected people, through mobilizing community health workers.”

*Steve Hansch,*
*Partners for Development*
These national-level efforts link in-country partners with each other, national stakeholders, and global resources in order to accelerate progress, unify efforts, and close gaps.

Maternal and Child Health Integrated Program (MCHIP)

USAID’s Maternal and Child Health Integrated Program (MCHIP) is designed to accelerate the reduction of maternal, newborn, and child mortality in the 30 USAID priority countries facing the highest disease burden. By partnering with MCHIP, CORE Group increases linkages between technical expertise, global leadership, and impact at the country level.

CORE Group serves as a program learning mechanism to provide innovative ideas and practitioner experiences to MCHIP strategy and product deliberations, as well as a vehicle for rapid action-oriented diffusion of lessons learned, tools, and new opportunities to increase positive health impact.

CORE Group participation in and contribution to MCHIP activities is intended to expand MCHIP’s focus on improving learning related to integration of health care delivery at the community level and to increase the diffusion of that learning both within MCHIP country programs and across the wide array of member organizations and others that participate in CORE Group’s Community Health Network. This first year of an established agreement was productive, and the continuation of the partnership was recommended in the MCHIP Mid-Term Evaluation.

"CORE Group and its members bring a unique perspective on household and community-level issues, community mobilization and demand creation that is complementary to MCHIP’s more national and health-system oriented approach."

MCHIP Midterm Evaluation
Integrated Community Case Management (iCCM)

Building on its *Community Case Management Essentials* guide to treating common childhood illnesses in the community, 24 representatives of CCM implementing partners and stakeholders from 19 organizations came together to develop strategies to address key implementation bottlenecks in supervision, supply chain management, and government policies for treatment of pneumonia, malaria, diarrhea, and malnutrition in children. Findings will inform future collaborative work with partners on how to address challenges and priorities.

Strengthening Community Mother-Child Care

**Helping Babies Breathe**

In partnership with the American Academy of Pediatricians, CORE Group provided practical input into the development of the *Helping Babies Breathe (HBB) Implementation Guide*—a resource for implementing neonatal resuscitation in low-resource settings and for advancing sustainable national programs for newborn and maternal health.

**Taking Care of a Baby at Home After Birth: What Families Need to Do**

This flipbook focuses on essential actions families can take both to prevent newborn death and illness and to promote healthy newborn development in the critical first day and week of life. This tool was developed by CORE Group in collaboration with Save the Children, the American College of Nurse-Midwives, and MCHIP to aid pregnant women and their families with poor access to health services and information to properly care for a newborn at home and know when to seek emergency help.
These national-level efforts link in-country partners with each other, national stakeholders, and global resources in order to accelerate progress, unify efforts, and close gaps.

CORE Group Polio Project (CGPP)

Over the last 11 years, CORE Group members have partnered with UNICEF, Rotary International, USAID, The Centers for Disease Control and Prevention, and the governments of India, Nepal, Ethiopia, Angola, and, most recently, South Sudan to reduce the burden of polio. Throughout 2011, the CGPP expanded the unique community messages targeted in India; better defined the specific populations at highest risk of missed immunizations—pastoralist populations—in Ethiopia; and shifted the major emphasis of activities in Angola from widespread community mobilization at the family/household level to targeted local-level advocacy, health system management, capacity building, and quality monitoring and evaluation. In each, the secretariat team has used its ground-level knowledge and national-level influence to shape polio eradication activities in response to rapidly shifting, urgent needs.

The project made significant progress in consolidating and disseminating its findings this year; the project’s results appeared in an academic publication, *BMC Infectious Diseases*, for the first time and formed the basis for several presentations at professional conferences. Three additional academic articles are awaiting review.

*The CGPP “has been very helpful for our small PVO, and allows us to interact with other stakeholders in a way we would not have done earlier. Collaboration enables us to participate on a much larger scale.”*

*CGPP Midterm Evaluation Report*
The Food Security and Nutrition Network is an open community of practice of food security and nutrition practitioners that encourages sharing and collaboration across organizations for improved, high quality, and effective food security interventions.

In Fall 2010, CORE Group became a partner on TOPS, a new USAID/Food for Peace (FFP) program designed to build the capacity of FFP grantees and improve the quality of implementation. Through CORE Group’s support, TOPS launched the new Food Security and Nutrition (FSN) Network in 2011.

Knowledge Sharing Meetings
The FSN Network held two participatory knowledge sharing meetings for more than 130 participants from the implementer, donor, and research communities, featuring community-building activities and concurrent sessions on key opportunities and constraints facing food security and nutrition implementers. The first meeting was held in Baltimore, Maryland, in conjunction with the CORE Group Spring Meeting. This was followed by a regional FSN Network Meeting held in Maputo, Mozambique, in September 2011.

Task Forces and Interest Groups
CORE Group facilitated the launch of the FSN Network and facilitated the launch of six global technical taskforces (Agriculture and Natural Resource Management, Nutrition and Food Technology, Gender Integration, Social and Behavioral Change, Monitoring and Evaluation, and Knowledge Management) and a number of regional interest groups around focused technical implementation areas in the Southern and West Africa regions.

In addition, the FSN Network disseminates a biweekly newsletter highlighting resources, events, trainings, and other news that goes out to more than 800 subscribers globally. To learn more about the FSN Network or to subscribe to the e-newsletter, please visit bit.ly/TOPSFSNNetwork.
CORE Group joined global efforts to help direct resources and develop policies to support underserved women and children around the world.

STOP TB Partnership
CORE Group supported STOP TB’s advocacy, communication, and social mobilization efforts to work with communities and partners to improve case detection and treatment adherence, combat stigma and discrimination, empower people affected by TB, and mobilize political commitment and resources for TB.

Scale Up Nutrition
CORE Group contributed to a multi-stakeholder global effort to scale up nutrition through focusing action on the first 1,000 days of a child’s life. This period, from conception to age two is when nutrition makes the most difference in determining a person’s chances for a healthy and productive life.

Roll Back Malaria
CORE Group continued to participate with the RBM Partnership facilitating the recognition and use of community-focused approaches for malaria prevention and control. This year, CORE Group attended the 5th Meeting of the RBM Partnership Case Management Working Group and subsequently took on the role of Co-Focal Person for the Expanding Access to Effective Treatment Workstream, creating an important opportunity to further link and leverage CORE Group’s collaborative community case management efforts to those at the global level.

Every Woman, Every Child
CORE Group is a member of the global Partnership for Maternal Newborn Child Health emphasizing the importance of integrated community health approaches to improve family and community care. It also contributes to the global UN strategy for Women’s and Children’s Health.
CORE Group specializes in managing and sharing the most up-to-date knowledge and tools through our 12 listservs, website, social media sites, and monthly e-newsletter.

In the complex world of global health, it is critical that practitioners access and utilize the latest information, tools, and resources to create and improve sustainable policies and programs. CORE Group strives to capture, filter, analyze, and share the latest technical guidance while also coordinating an array of stakeholders to work collaboratively. We ensure that precious global health resources have the maximum possible impact in the niche we focus on community health.

CORE Group operates 12 different listservs—a general Community Health listserv and one for each Working Group & Interest Group topic. Our listservs facilitate communication and exchange of new tools, documents, resources, and events that improve knowledge of community-focused public health practice.

Please visit the CORE Group webiste to join a listserv, or sign up for the e-newsletters from CORE Group or the Food Security and Nutrition Network.

“Of all the various networks and associations I have been a part of in my 25 years of development experience, CORE Group is by far the only one that gives me any real and long lasting value.

Janine Schooley, PCI
The audit firm, Gelman, Rosenberg, and Freedman, Certified Public Accountants, conducted an audit of compliance in accordance with auditing standards generally accepted in the USA, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and OMB Circular A-133, Audits of States, Local Government, and Non-Profit Organizations. The audit firm stated that CORE, Inc. complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2011.

**CORE Inc. Statement of Activities and Change in Net Assets**

*For the Year Ended September 30, 2011 with Summarized Financial Information for 2010*

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<th>2011</th>
<th>2010</th>
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<td>Net assets at beginning of year</td>
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<td><strong>NET ASSETS AT END OF YEAR</strong></td>
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<td>Temporary Restricted Fund</td>
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<td><strong>TOTAL NET ASSETS AT END OF YEAR</strong></td>
<td>973,843</td>
<td>663,642</td>
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</tbody>
</table>
CORE Group Donors

Donors
Rick Bach
Jean Capps
Child Aid International
Carney Clegg
Ian Eliasoph
Douglas Fritz
Ruth Goldberg
Sindu James
Mary Keeling
Judy Lewis
Francine Lohmar
Andrew Lyon
Melissa Martin
Louis F. Mocca
Nganha Nguyen
Raymond Ruskin
Vestergaard Frandsen Inc.
Anthony Wallace
Jeannette Watterson
William Yaggy

Sponsors
AIDSTAR-One
Atlas Corps
Bayer Environmental Science S.A.S.

Future Generations
Institute for Reproductive Health, Georgetown University
Knowledge for Health
Maternal and Child Health Integrated Program
mHealth Alliance
Saving Newborn Lives Program, Save the Children
Health Care Improvement Project, USAID
World Vision Nutrition Centre of Expertise
World Concern Development Organization

Grantors
ICF (Macro) International
Save the Children
The Crown Family
USAID
World Learning
World Vision
In addition to our members, the following partners participated in working groups, presentations, workshops or donated their time to help develop CORE Group products and/or services.

A2Z: The USAID Micronutrient and Child Blindness Project
Action Against Hunger
Africa’s Health in 2010
AgroSalud
AIDSTAR-One
American Academy of Pediatrics
American Friends of Guinea
APHA International Health Section
Atlas Corps
Axios Foundation
BALANCED Project
BASF Corporation
Bayer Environmental Science S.A.S.
Bread for the World
Broad Branch Associates
Cedars Center for Design and Research in Sustainability
Centro Internacional de Agricultura Tropical
Children Without Worms
Christian Connections for International Health
Christian Relief and Development Association
Columbia University, Earth Institute
Common Knowledge Associates
Cornell University
Dartmouth Medical School
Desmond Tutu Research Centre, Stellenbosch University, South Africa
Dimagi Inc.
Duke University
East Central and Southern Africa Health Community
Emmanuel International
Emory University
Family Care International
FANTA-2
FHI360
FIND: Foundation for Innovative New Diagnostics
Frontline Health Workers Coalition
Frontline SMS Medic
GAVI Alliance
Global Food & Nutrition, Inc.
Global Health Council
GOAL
Handicap International
Harvard University Program on the Health Rights of Women and Children
Health Care Improvement Project
Houghton College
ICF (Macro) International
Implementing Best Practices in Reproductive Health Initiatives Inc.
InsideNGO
Institute of Development Studies
InterAction
International Center for Research on Women
International Child Resource Institute
International Food Policy Research Institute
Jhpiego
JHU Center for Communication Programs
JSI Research & Training Institute
Kenya NGO Alliance Against Malaria
Knowledge for Health Project
Laerdal Foundation
Land O’Lakes, Inc.
Legacy World Missions
Living Goods
Malaria Consortium
MAMA Project
Management Sciences for Health
Maternal and Child Health Integrated Program
McGill University
Medecins Sans Frontieres
mHealth Alliance
MIDEGO
OIC International
Operation Smile
Oxfam International
Pan American Health Organization
Partners in Health
Partnership for Maternal, Newborn and Child Health
Peace Corps Stomping Out Malaria in Africa Initiative
Population Council
Public Health Institute
Quality of Medicines Program United States Pharmacopeia
RESULTS
Roll Back Malaria Partnership
Saving Newborn Lives
STOP TB Department, WHO
STOP TB Partnership Secretariat, WHO
TANGO International

TechnoServe
The Grandmother Project
The Hunger Project
The Manoff Group
Thousand Days
TRAction Project
TREAT TB Initiative
Tulane University
U.S. Department of Agriculture
United Nations Food and Agriculture Organization
United Nations Foundation
UNICEF
United Nations World Food Program
University of North Carolina
University Research Co., LLC
U.S. Coalition for Child Survival
USAID, Africa Bureau
USAID, Bureau for Food Security
USAID, Bureau for Global Health
USAID, Latin America and Caribbean Bureau
USAID, Center for Faith Based and Community Initiatives
USAID, Office of Food for Peace
USAID, Saving Lives at Birth
Venture Strategies Innovations
Vestergaard Frandsen, Inc.
WALA Malawi
West Africa Health Organization
World Health Organization
Worldwatch Institute
**CORE Group Staff**
Executive Director, Karen LeBan
Director of Partnership Development, Ann Hendrix-Jenkins (Consultant)
Community Health Program Manager, Shannon Downey
Senior Knowledge Management Specialist (TOPS Program), Joan Whelan
Controller, Finance, and Administration, Unjum Pervez
Communications Manager, Pinky Patel
Communications Associate, Natalie Neumann
Executive Assistant/Office Manager, Alyssa Christenson
Staff Accountant, Alemayehu Nida
Atlas Corps Fellow, Rebecca Nerima

**CORE Group Polio Project**
Project Director, Frank Conlon
Senior Technical Advisor, Dora Curry
Program Assistant, Meg Lynch
Program Management Specialist, Ann Thompson
Special Advisor, Bill Weiss
## CORE Group Working Group Chairs

<table>
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<tr>
<th>Category</th>
<th>Chair(s)</th>
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<tbody>
<tr>
<td>Community Child Health</td>
<td>Alfonso Rosales, <em>ChildFund International</em></td>
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<td>Alan Talens, <em>Christian Reformed World Relief Committee</em></td>
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<td>Community Health Systems Taskforce</td>
<td>Fe Garcia, <em>World Vision</em></td>
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<td>HIV/AIDS</td>
<td>Janine Schooley, <em>PCI</em></td>
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<td>Shannon Senefeld, <em>Catholic Relief Services</em></td>
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<td>Malaria</td>
<td>Eric Swedberg, <em>Save the Children</em></td>
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<td>Monitoring &amp; Evaluation</td>
<td>Todd Nitkin, <em>Medical Teams International</em></td>
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<td>Nutrition</td>
<td>Beth Ann Witcher Cottrell, <em>CARE</em></td>
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<td>Jennifer Nielson, <em>Helen Keller International</em></td>
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<td>Kathryn Reider, <em>World Vision</em></td>
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<td>Safe Motherhood &amp; Reproductive Health</td>
<td>Lindsay Grenier, <em>American College of Nurse-Midwives</em></td>
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<td>Abdelhadi Eltahir, <em>Pathfinder International</em></td>
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<td>Sadia Parveen, <em>ChildFund International</em></td>
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<td>Social and Behavior Change</td>
<td>Mitzi Hanold, <em>Food for the Hungry</em></td>
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<td>Beth Outterson, <em>Save the Children</em></td>
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<td>Tuberculosis</td>
<td>Kayt Erdahl, <em>PATH</em></td>
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<td>Charlotte Colvin, <em>PATH</em></td>
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At a time when development efforts are fragmented and sometimes even competitive with each other, CORE Group provides unifying coordination and inspires collaboration to achieve shared goals.

Elaine Murphy, Visiting Scholar at the Population Reference Bureau

Help CORE Group
Advance
Community Health

Your contribution will enable us to:

• Identify and promote high quality community-based solutions for good health

• Strengthen technical capacities for NGOs, governments, health workers, and communities to deliver and sustain quality health services.

• Scale up proven and promising community health strategies.

Donations can be made through our website www.coregroup.org, or sent to:
CORE Group
1100 G St., NW Suite 400
Washington, DC 20005

Checks should be made out to “CORE Inc.”

Also consider contributing through the Combined Federal Campaign—CFC Code: 88110
The wonderful spirit, dedication, and reality-based competencies of the CORE Group Community make it an exceptional forum for practical learning.

Dr. Alfred Bartlett, III,
Saving Newborn Lives
CORE Group fosters collaborative action and learning to improve and expand community-focused public health practices. CORE Group is a charitable organization and home of the Community Health Network, which brings together CORE Group member organizations, associates, scholars, advocates, and donors to support the health of underserved mothers, children, and communities around the world.

www.coregroup.org
contact@coregroupdc.org