







## ON THE COVER:

Congratulations to 2019 Annual Report Photo Contest Winner Joel Mercado and Claire Boswell / Food for the Hungry.

*Handwashing Station in Burundi: A child washes her hands in a handwashing station outside of her family's home, constructed after her mother learned about the importance of handwashing from a local CGV.*

Left:

*A mother in Zambia shares about the joy she feels caring for her daughter who has cerebral palsy*  
Photo by John Ordway / SPOON

Top of page:

*Growth Monitoring by a Care Group Volunteer in the Dominican Republic*  
Photo by Joel Mercado, Claire Boswell/ Food for the Hungry

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Aira, a patient from Indonesia who struggled to eat and speak before receiving surgery for her cleft lip and palate, is now thriving. Photo by Smile Train

## Letter from the Executive Director and Board Chair

Dear CORE Group members, partners, friends and supporters,

2019 marked a historic year for CORE Group, as we launched international membership and increased our membership by a remarkable 52%. 2019 also marked our expansion to organizing regional conferences with our renowned Global Health Practitioner Conference (GHPC) held for the first time in Nairobi, Kenya in October with over 253 participants from over 21 countries. The commitment around the world to community health and collaboration is strong and CORE Group is so grateful to all of our members and partners for their support and engagement. We also explored the dynamic and ever-evolving profile of partnerships between different stakeholders working to advance community health, as well as innovation in global health with our May 2019 conference, that engaged over 332 implementers, academics, donors, private sector, and other community health advocates from over 14 countries representing over 107 organizations. We hope you enjoy reading about all of the highlights in the 2019 Annual Report.

CORE's Working Groups were extremely active, leading high-level technical and cross-cutting discussions and producing impactful materials to strengthen global programs- Systems for Health; Monitoring & Evaluation; Nutrition, Reproductive, Maternal,



Newborn Child, & Adolescent Health; and Social & Behavior Change. The Humanitarian-Development Task Force, Disability Inclusive Technical Advisory Group, and Non-Communicable Diseases Interest Group have led many events throughout the year and created multiple collaborative products. Our volunteer-led Working Groups and Interest Groups continue to generously lend their time and expertise to this important work and we remain so grateful to the CORE Group Working Group Co-Chairs and Members!

As a hybrid model membership consortium, in 2019, CORE Group has taken on the Secretariat role for the Bill & Melinda Gates Foundation-funded “Harnessing Non-state actors for better health for the poor” (HANSHEP) initiative, as well as continuing key roles on the USAID-funded CORE Group Polio Project, and the Maternal Child Survival Project (MCSP). Through the generous support of OFDA, the Humanitarian-Development Task Force, and partners Medair and Save the Children, produced tools, examined evidence, and conducted analysis of the humanitarian-development nexus in key areas. We continue to support the important work of our member organizations and over 9000 members of the International Community Health Network, through knowledge management, technical guidance, convening power and advocacy support. By working together and collaborative action we can help solve the challenges of persistent health issues globally.

CORE Group’s thought leadership continues to expand with technical and strategic guidance for the Board of Directors for the Partnership for Maternal, Newborn, Child Health (PMNCH) and the Academy of Nutrition and Dietetics Foundation. Additionally, CORE Group actively contributes to the GAVI CSO Steering Committee, and has lead roles on the Global SBC Alliance.

The collaboration of CORE Group extends across the globe, through our collective voice for advancing community health and reaching underserved populations. Through the guidance and leadership from our Board of Directors, as well as the amazing CORE Group staff, we have achieved stunning results together in 2019. In 2020 we look forward to deepening our engagement with CORE Group members, partners, donors, youth, and meet their needs for global health learning and collaboration and are grateful for the support of the CORE Group community!

Best regards,

Lisa Hilmi, Executive Director, CORE Group  
and Sarah Ford, CRS, CORE Group Board Chair



# WHO WE ARE



## Our Mission and Vision

CORE Group is a premier hybrid model of membership, consortium building, knowledge management, technical expertise, and implementation. Our membership is composed of over 168 US- and internationally-based NGOs, faith-based organizations, private sector institutions, academia, and individuals collectively working in over 180 countries to advance community health policy and implementation.

CORE Group's mission is to improve and expand community health practices for underserved populations, especially women and children, through collaborative action and learning. We bring together leading technical experts to address global public health issues by creating a collaborative and neutral space, promoting the sharing of knowledge resulting in improved capacity at the local, regional, and global level. CORE Group's twenty-two-year history working in reproductive, maternal, and child health and global knowledge management (KM) allows us to identify key challenges and solutions resulting in improved regional and country outcomes and programming.

CORE Group works to address duplication of effort and fosters global and country to country collaboration. CORE Group believes that by applying KM tools and best practices, we can achieve impact and overcome redundancy. Our sustainable approaches reduce silos, emphasize long term results, prioritize long-term strategic planning with country-led action, and focus on public health outcomes.

## 2019 CORE Group Staff



Lisa M. Hilmi  
Executive Director



Comfort Siodlarz  
Director, Finance and  
Administrations



Sarah Paige  
Senior Advisor, Global Health  
Security Agenda



Zaka Kuawogai  
Senior Finance Accountant



Laura Tashjian  
Program Manager, HDTF



Erin Murray  
Operations and Membership  
Manager



Shelby Brown  
Operations and Membership  
Manager



Adrienne Todela  
Knowledge Management and  
Communications Manager



Avani Duggaraju  
Communications and Knowledge  
Management Associate



Nicole Stafford  
Fellow, Strategic  
Partnerships

## 2019 CORE Group Interns

Khadija Khan  
Knowledge Management and Communications Intern  
Spring 2019

Sauren Stone  
Humanitarian Development Task Force (HDTF) Intern  
Fall 2018 - Spring 2019

*We would also like to thank our CORE Group consultants and conference volunteers for their support throughout the year.*

CORE Group Staff and Interns at the May 2019 Global Health Practitioner Conference (GHPC) in Bethesda, Maryland

Photo by Jason Putsche Photography





## 2019 Board of Directors



Sarah Ford  
Catholic Relief Services | Chair



Dennis Cherian  
World Vision | Co-Chair



Jennifer Nielsen  
Helen Keller International  
Secretary



Kote Lomidze,  
World Learning | Treasurer



Erin Stieber  
Smile Train | At-Large



Magnus Conteh,  
Last Mile Health | At-Large



Jordan Hatcher,  
Family Planning 2020  
At-Large



Stephen Rahaim  
Resonance | At-Large



Dick Day,  
Catholic Medical Missions Board  
At-Large

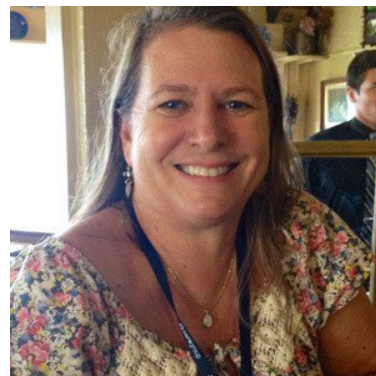
## 2019 Board of Directors



David Pyle  
Independent | At-Large



Beth Outtersen  
Independent | At-Large



Janine Schooley  
PCI | At-Large



Scott Jackson  
Global Impact | At-Large



Sonya Funna Evelyn  
ADRA | At-Large



Joseph Ichter  
Independent | At-Large



Pitch Challenge Contestants accept their award at the CORE Group Global Health Practitioner Conference in Nairobi, Kenya. Photo by Photoshots Kenya

## 2019 HIGHLIGHTS ►

### CORE Group's First Regional Global Health Practitioner Conference

The **2019 REGIONAL Global Health Practitioner Conference: Leverage, Link & Learn for Community Health** on October 14-16 in Nairobi, Kenya welcomed 253 implementers, academics, Ministry of Health, donors, private sector, and other community health advocates from over 21 countries representing over 108 organizations. GHPC Kenya was CORE Group's first regional conference .

The multi-day conference focused on enabling stakeholders to share progress and identify solutions to persistent community health challenges; strengthening the role **of community health workers in line with the SDGs and Universal Health Coverage; and informing global, national and local policies and plans through evidence, success, and adaptive learning.**

#### GHPC Kenya Pitch Challenge

CORE Group hosted the first Pitch Challenge at our Regional Global Health Practitioner Conference in Nairobi, Kenya. The Pitch Challenge was established to foster innovation at the community-level to create solutions to a pressing community health issue. The Winner and Runner-Up of the Challenge, teams coming from Rwanda and Kenya respectively, are using SBC to change their communities' beliefs, norms, and practices. They have teamed up with volunteer mentors from CORE Group's International Community Health Network to grow their ideas and implement their project plans on a one-year project life cycle.



## 2019 Global Health Practitioner Conference: Partnerships and Innovations for Community Health

May 6-9, 2019 | Bethesda, Maryland, USA

The **2019 Global Health Practitioner Conference** on May 6-9 in Bethesda, Maryland, USA welcomed 332 implementers, academics, donors, private sector, and other community health advocates from over 14 countries representing over 107 organizations to explore the dynamic and ever-evolving profile of partnerships existing between different stakeholders working to advance community health at various levels of policy and implementation. The conference also highlighted different innovations for community health work, from technology to methodologies and processes. The objectives of the conference were: examine the successful elements that contribute to meaningful partnerships for results at the community, national, regional and global levels; share innovative health models that can be scaled; determine how as a community we can address gaps in scaling up known evidence-based models; and catalyze plans for consortium building, technical capacity building and strategic focus for improved community health, in a cross-sectoral manner.

Learn more [here](#).



Top left: Mario Meriardi, Innovation Speaker at GHPC19 providing a demonstration of the Odon Device

Top right: GHPCKenya welcomed Professor Mariam Were, Chancellor, Moi University as its keynote speaker

Below left: Participants from a group discussion at GHPC19

Photos by Jason Putsche and Photoshots Kenya

## Dory Storms Award Winner

*Since 2001, CORE Group has presented the annual Dory Storms Child Survival Recognition Award to a person or persons who demonstrate courage, leadership, and commitment to helping non-governmental organizations have an impact on and effectively implement programs that end child deaths.*

The 2019 Dory Storms Award Winner was Mary DeCoster, Director of Social and Behavioral Change Programs at Food for the Hungry. Mary has passionately dedicated her career improving the health of mothers and children in low-resource communities, both domestically and internationally, for the last 31 years. She is a quiet but powerful advocate for recognizing and developing a community's inherent strengths and resources in respectful ways. As a certified lactation consultant, childbirth educator, and parent educator, Mary has worked with vulnerable populations in North Carolina and internationally on both maternal and child health and HIV programs. Mary is an expert facilitator, trainer and skilled curriculum writer and has developed curricula for Care Groups with Curamericas Global and Food for the Hungry. As many in CORE Group's community know, Mary has also dedicated countless hours to mentoring and coaching others in SBC – both inside and outside of CORE Group – with the desire to save lives and improve the quality of life for the most vulnerable.



## Advancing Community Health Through Our Global Engagements and Thought Leadership

CORE Group, with partners and member organizations, participated and presented at global events and conferences.

### Women Deliver 2019

June 3-June 6, 2019 | Vancouver, Canada

Women Deliver 2019 was the world's largest conference on gender equality and the health and rights of women and girls with over 8,000 delegates in attendance. CORE Group Executive Director, Lisa Hilmi, was on the panel for a side event on the "Power of Communication for Gender Equality" hosted by the Global Alliance for Social and Behavior Change. CORE Group also co-hosted a side event on Wednesday, June 5th with USAID's flagship Maternal and Child Survival Program (MCSP) on "How Women Deliver Health to Communities: Elevating voices of women at the frontline of community health."





Women Deliver side event speakers: Cheick Touré, Bethelehem Asegedew, Edna Adan, Folake Olayinka, Senator Ayesha Raza Farooq, Samantha Rick, Monique Pat, Barbara Stilwell, and Lisa Hilmi (left to right) Photo by CORE Group.

## Congressional Polio Reception

February 5, 2019 | Washington, DC

CORE Group and partners involved in the global polio eradication effort, including United Nations Foundation, UNICEF, USAID, and CDC, were invited to Capitol Hill in Washington, DC to speak to congressional members and staffers. Ellyn Ogden, USAID's Worldwide Polio Eradication Coordinator, spoke about USAID's work with the CORE Group Polio Project (CGPP). The USAID multimedia station at the event featured educational materials from CGPP such as flipbooks and behavior charts. CORE Group staff led a quiz wheel game to test participants' knowledge of polio and global eradication efforts.

## Gavi Civil Society Organisations Steering Committee

The Gavi CSO Constituency leads the implementation of the Gavi activities that aim to increase civil society participation in advancing countries' national health strategies and development of immunization policies at the country level. CORE Group's Executive Director, Lisa M. Hilmi is a Board Member of the Gavi CSO Steering Committee and participated in thought leadership and advocacy.



## The Partnership for Maternal, Newborn & Child Health (PMNCH)

The Partnership for Maternal, Newborn & Child Health (PMNCH, the Partnership) is the world's largest alliance for women's, children's and adolescents' health (WCAH). CORE Group's Executive Director, Lisa M. Hilmi, who is the NGO Constituency Chair on the Board of PMNCH, attended multiple events throughout the year, including the annual PMNCH Accountability Breakfast, which highlighted the importance of community voice and participation in planning and accountability processes and of political will.

## The Global Alliance for Social and Behaviour Change

The Global Alliance for Social and Behaviour Change, founded in 2018, is a coalition of organisations from a diversity of fields who are united by a common commitment to building informed and engaged societies. CORE Group chaired the Infrastructure Committee and had participation from Debora Freitas-Lopez, on the Evidence Committee. The Alliance engages in political dialogue, coordination, advocacy, and evidence reviews to advance the scale and impact of social and behavioural change and works to advance the scale, quality, impact and sustainability of these efforts. CORE Group was also on several committees for the International SBCC Summit.

## Child Health Task Force

The Child Health Task Force is a network of global and country-based organizations and individuals working to design and implement child health programs that take a life-course approach. Created in 2017, the Task Force aims to generate and share evidence on how to implement equitable, comprehensive, and integrated programs that will translate into better outcomes for children. CORE Group sits on the Steering Committee for the Task Force and aligns priorities for action and learning.

## UN High Level Political Forum on UHC

CORE Group, as a UHC2030 member and part of the Civil Society Engagement Mechanism, attended the UN HLPC Multi-Stakeholder Forum on UHC and facilitated a workshop with other CSO members, to solicit feedback on the UHC "Asks" and Political Declaration.

## World Health Assembly

CORE Group organized a side event at the World Health Assembly, with PMNCH on Social Accountability, in which different country approaches and methods were discussed.

## United Nations General Assembly

CORE Group conducted advocacy for UHC and civil society and attended multiple CORE Group member side events, as well as the UN and private sector partners.

# MEMBERSHIP ►

[www.coregroup.org/membership](http://www.coregroup.org/membership)

2019 has been a historic year for CORE Group membership, with the launch of our international membership campaign and new benefits. In 2019, CORE Group welcomed 20 new organizational Members: American Refugee Committee, ChildHelp Sierra Leone, Children In India Trust, Children International, Community Health Impact Coalition, Family Planning 2020, Frontline Health Workers Coalition, Hunger Reduction International, LifeNet International, Mennonite Central Committee, Faith-Based Metrics for Management, National Integrated Development Association (NIDA-Pakistan), Palladium, Reproductive and Maternal Health Consortium-Kenya.

New individual and student members include: Alex Omari, Anna Schurmann, Caroline Murerwa, Cathlene Webster, Daniel Chelal, David Shanklin, Erin Stieber, Fowzia Mohamed, Gauthami Penakalapati, Geeta Verma, Henry Agbonpolo, Jean Noel Korogo, Jennifer Elile, Chinenyenwa Ebelechukwu, Joanna Cummings, John Nyamu, Lisa Sherburne, Litany Esguerra, Mawazo Habibu, Messaye Kefle, Nancy Mbae, Natalie Brodsky, Neranga Liyanaarachchi, Peter Ngola Owiti, Samson Gwer, Sarah Sahlaney, Shuaib Musa, Stephanie Asher, Stephen Rahaim, Tariro Kutadza, and Tauseef Rasheq.

These new Members join our International Community Health Network, with over 175 organizational, individual and student members and over 9,000 practitioners, private sector, policymakers, health officials, academics, donors, and more committed to improving community health worldwide.

Access our Membership Directory [here](#).



Our members contribute to global community health impact. CORE Group provides an innovative space for them to [lead and influence](#); to [collaborate and expand networks](#); and to [strengthen technical capacities and skills](#).

Join CORE Group [here](#).

# TECHNICAL WORKING GROUPS AND INTEREST GROUPS ►

[www.coregroup.org/working-groups](http://www.coregroup.org/working-groups)

Technical Working Groups and Interest Groups made key achievements in 2019 by continuing to push the field of community health forward through various specific technical and cross-cutting issues. The groups are self-organizing, self-governing, and adaptive entities that transcend organizational



My looks against Malnutrition: Mid Upper Arm Circumstance (MUAC) screening by the Female Community Health Volunteer (FCHV) in Nepal .  
Photo by Kiran Shrestha.

boundaries. They are established based on the interest of CORE Group Membership, and often tackle issues at the periphery of the evidence base where the experience of multiple organizations is critical to mainstream best practices. Through the Technical Working Groups and Interest Groups, dedicated professionals bring their individual and organizational resources to bear, to collectively generate ideas, create knowledge and craft responses that can show health impact on a meaningful scale.

Access knowledge sharing webinars [here](#).

Highlights include:

The **Systems for Health Working Group** in partnership with USAID's flagship Maternal Child Survival Program (MCSP) published "Monitoring and Evaluation of Evolving Social Accountability Efforts in Health." This literature review aims to summarize how social accountability interventions are monitored and evaluated, provide an overview of the current landscape of social accountability, and conclude with key issues related to the monitoring and evaluation of social accountability that merit further discussion and reflection.

Learn more [here](#).

The **Social and Behavior Change Working Group** hosted numerous SBC Journal Clubs throughout the year. Journal club topics included women's experience of IPV and uptake of antenatal care in Sofala, Mozambique; gamification for behavior change; and a critical review of evidence around stunting.

Learn more [here](#).

The **Humanitarian-Development Task Force** hosted several webinars throughout the fall to showcase learning products on strengthening health systems in humanitarian-development nexus and transition tools (exit monitoring and program adaptation) as part of the USAID/OFDA-funded project: Addressing Gaps in the Evidence for Health and Nutrition in the Humanitarian-Development Nexus.

Learn more [here](#).



In 2019, CORE Group led the following Technical Working Groups on:

**SYSTEMS FOR HEALTH** | Co-chairs: Eric Sarriot, Save the Children; Lauri Winter, Independent

**MONITORING AND EVALUATION** | Co-chairs: Allison Annette Foster, WI-HER; Mai-Anh Hoang, Chemonics; Todd Nitkin, World Vision

**NUTRITION** | Co-chairs: Charlotte Block, NCBA CLUSA; Adriane Seibert, Catholic Relief Services; Shelley Walton, Johns Hopkins Bloomberg School of Public Health

**REPRODUCTIVE, MATERNAL, NEWBORN, CHILD & ADOLESCENT HEALTH** | Co-chairs: Corinne Mazzeo, Save the Children; Mychelle Farmer, Advancing Synergy

**SOCIAL AND BEHAVIOR CHANGE** | Erin Pfeiffer, Food for the Hungry; Joseph Petraglia, Syntegral; Sarah Sahlaney, ACDI/VOCA

And Interest Groups, including:

**DISABILITY-INCLUSIVE HEALTH TECHNICAL ADVISORY GROUP** | Co-chairs: Alessandra Aresu, Humanity & Inclusion; Leia Isanhart, Catholic Relief Services

**NONCOMMUNICABLE DISEASES (NCDS) INTEREST GROUP** | Dr. Arti Varanasi, Advancing Synergy

**HUMANITARIAN-DEVELOPMENT TASK FORCE** | Co-Chairs: Wendy Dymont, Medair; Jesse Hartness, Save the Children; Susan Otchere, World Vision

In 2019, these Technical Working Groups and Interest Groups hosted **14 KNOWLEDGE SHARING EVENTS** on a variety of topics reaching over **1,400 PARTICIPANTS GLOBALLY**.

CORE Group Working and Interest Group Co-Chairs at GHPC19 in Bethesda, MD.  
Photo by CORE Group.



# YOUNG PROFESSIONALS NETWORK ►

[www.coregroup.org/ypn](http://www.coregroup.org/ypn)

CORE Group's Young Professionals Network (YPN) formally engages and supports future innovators of global community health and international development. The Network fosters engagement, collaboration, knowledge sharing, and career development among our young CORE Group members.

Currently, YPN has over 300 members, 21 to 35-year-old students, interns, and early career professionals.

In 2019, YPN hosted:

- Keep the Promise of Universal Health Coverage: YPN Volunteer Opportunity with Martha's Table. For UHC Day 2019, CORE Group aimed to keep the promise of health for all by supporting health and nutrition services in our very own community in Washington, DC. Our DC-based young professionals were invited to volunteer with us at Martha's Table, a locally established non-profit organization that support DC children, families, and communities by increasing access to high-quality education, healthy food, and family and community development programs.



CORE Group YPN at a Joyful Food Market hosted by Martha's Table in Washington, DC.  
Photo by CORE Group.

## Mentorship Program

Through YPN, CORE Group facilitates a year long mentorship program to further support the career development of our young members in global community health and international development. The program draws on the extensive and far-reaching knowledge and experience of more established CORE Group members who are individually matched with a young member. By doing so, we hope to deepen the collaboration, engagement, and learning among our diverse community.

In 2019, eleven Mentor-Mentee pairs of varying professional levels and backgrounds participated in the program, each creating a flexible workplan with activities such as resume review, guidance on advanced studies, and resource sharing.

Learn more [here](#).



Left: Ahmed Arale, CGPP Kenya Secretariat Director and team at the AJTMH Supplement Launch Event at GHPC Kenya. Right: Dr. Roma Solomon, CGPP India Secretariat Director and Lisa Hilmi, CORE Group Executive Director at the launch of "Influencing Change. Documentation of CORE Group's Engagement in India's Polio Eradication Programme," at GHPC19. Photos by Photoshots Kenya and CORE Group

## PROGRAMS ►

### CORE Group Polio Project (CGPP)

[www.coregroup.org/cgpp](http://www.coregroup.org/cgpp)

In 2019, CORE Group worked closely with the CORE Group Polio Project (CGPP) Secretariats to promote CGPP's global polio eradication efforts at various global events including the Women Deliver Conference, UN High Level Meeting on UHC, and Congressional Polio Reception in Washington, DC. At CORE Group's May 2019 Global Health Practitioner Conference (GHPC19), CGPP held a Catalyst Session on "The Role of Gender and Religion in Social Behavior Communication in Muslim Societies." During the Catalyst session CGPP launched new publication Influencing Change Documentation of Core Group's Engagement in India's Polio Eradication Programme. At GHPC Kenya, CGPP hosted a pre-conference workshop on community engagement activities to strengthen global health security, a new information circuit on "Documenting Project Successes and Challenges through Journal Publication", and celebrated the launch of their 14-article supplement in the American Journal of Tropical Medicine and Hygiene (AJTMH) highlighting CGPP's unique model of community engagement strategies particularly with hard-to-reach populations. In 2019, CORE Group also led the redesign of CGPP's webpage to better highlight and document resources from the CGPP Country Secretariats.



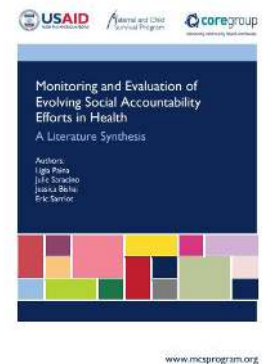
## Global Health Security Agenda


In 2019, the CORE Group Polio Project (CGPP) countries of Kenya and Ethiopia integrated national health security priorities to strengthen country capacity to prevent, detect and rapidly respond to infectious disease outbreaks and epidemic threats in communities at heightened risk. At the global level, CGPP-GHSA serves as the interlocutor between the country secretariats and broader global health security actors. CORE Group supported opportunities to communicate and link community-based efforts to global conversations occurred through virtual and in-person coordination and learning venues. At the October 2019 CORE Group Global Health Practitioner Conference in Nairobi, 85 participants from over 20 organizations convened to develop community-based programming concepts to strengthen health security planning. The CGPP-GHSA portfolio of activities in Kenya and Ethiopia was also presented at the World-Wide Human Geography Data Working Group meeting at Harvard in June 2019. The pioneering work of Ethiopia and Kenya secretariats to develop an integrated, human and animal disease community-based surveillance system was presented and shared among attendees at the meeting.

## USAID's Maternal and Child Survival Program

[www.coregroup.org/maternal-and-child-survival-program](http://www.coregroup.org/maternal-and-child-survival-program)

2019 marked the final year of USAID's flagship Maternal Child Survival Program (MCSP). The year was rich with country-country learning webinars on Social Accountability, WHO Community Health Worker Guidelines, and Community Health Information Systems, as well as a side event at the Women Deliver conference on "Elevating voices of frontline health workers: Lessons learned from women powering change in health outcomes in their communities." CORE Group's Systems for Health (S4H) Working Group collaborated with MCSP to develop a literature review "Monitoring and Evaluation of Evolving Social Accountability Efforts in Health." Additionally, the landscape analyses on government-led CHW programs in 22 USAID priority countries was completed and disseminated widely. A legacy MCSP "Community and Equity Learning Event" was held in May 2019 at the CORE Group GHPC. Hundreds of participants engaged to highlight progress and lessons pertaining to institutionalizing community health and improving equity, as well as to advance dialogue on the unfinished agenda for institutionalizing community health in national health systems and to challenge donors, policy makers and global health practitioners to contribute strategically towards this end. Additionally, collaboration with WHO's PMNCH led to a side event at the World Health Assembly on Social Accountability and country lessons.





# Addressing Gaps in the Evidence for Health and Nutrition in the Humanitarian-Development Nexus

[www.coregroup.org/hdtf](http://www.coregroup.org/hdtf)

CORE Group created the Humanitarian-Development Task Force (HDTF) in 2016 with the goal of increasing global capacity for coordinating, integrating and transitioning community health and nutrition in response to protracted crises and in the transition to recovery. With USAID/OFDA funding, CORE Group partnered with Save the Children and Medair as co-chairs of the HDTF in order to facilitate deeper engagement around emerging challenges within the nexus, while creating a platform to harvest learning across sectors and agencies. The strategic objectives (SO) within the program included 1) development of cases studies and technical thematic briefs on community-based global health programming to bridge the humanitarian-development divide, and 2) increase global participation, coordination and organizational collaboration to improve knowledge, build strategic capacity and document experiences in protracted crises and transition to recovery for stakeholders at the global and country level.

Overall, the program included the development of two tools (i.e. matrix exit tool and community health service delivery framework tool) by Medair, accompanied by two prospective case studies (Pakistan and Sudan) and corresponding briefs, and two retrospective case studies on health systems strengthening (HSS) within the nexus and one HSS brief synthesizing findings, by Save the Children. CORE Group also led a Technical Review Committee of experts to review findings from a stakeholder analysis and literature review of gaps in the humanitarian-development nexus. Results, case studies and tools, were shared widely through the CORE Group HDN Collaboration Hub, through CORE Group Global Health Practitioner Conference sessions, and knowledge sharing webinars.

Learn more about project activities [here](#).

## Harnessing Non-State Actors for Better Health for the Poor (HANSHEP)

[www.hanshep.org](http://www.hanshep.org)

Together with Global Impact, CORE Group took on the Secretariat role for HANSHEP. HANSHEP is a group of representatives from donor organizations, including the Bill and Melinda Gates Foundation, DFID, USAID, World Bank and WHO, working to improve health outcomes for the poor by generating and disseminating evidence about the role of non-state actors in informing health policies. In 2019, CORE Group led the organization of two HANSHEP meetings to discuss topics around private sector engagement in health systems.



A lead mother shares the month's lesson to her peers in a Neighbour Group. Photo by Kepha Machira, FEED Malawi.

# OPPORTUNITIES FOR 2019 ONWARDS

## CATALYST Co-Design Initiative

In 2020 CORE Group is launching the CATALYST Co-Design Initiative focused on mobilizing partnerships between the public and private sectors for health impact. Based on the commitments and outcomes of this launch event, CORE Group will conduct a series of co-design workshops at the region and country-level to develop hyper relevant projects that have financing support and community-level support right from the start.

Subscribe to our [International Community Health Network Quarterly Newsletter](#) to stay up to date on our activities in 2020.



# AUDITED FINANCIAL STATEMENT



The audit firm, Toal, Murray, Day, and Lalor (TMDL) conducted an audit of compliance in accordance with auditing standards generally accepted in the USA; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Government, and Non-Profit Organizations. The audit firm stated that CORE, Inc. complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2019.

## CORE, Inc. Statement of Activities and Changes in Net Assets

	2019	2018
REVENUE		
Government Grants	993,303	\$1,173,526
Contributions and Private Grants	242,993	\$86,181
Membership	250,458	\$206,663
Workshop Fees	104,426	\$116,517
Interest Income	90,373	\$5,854
Other Income	7,424	\$29,191
Net Assets Released from Donor Restrictions	-	-
Total Revenue	1,688,977	\$1,617,932
	2019	2018
FUNCTIONAL EXPENSES		
Maternal and Child Health	209,540	\$261,232
Nutrition and Food Security	152,791	\$794,444
Infectious Disease (Polio)	416,531	\$206,991
CORE Member Services	253,111	\$31,731
Total Program Services	1,031,973	\$1,249,398
Management and General	461,648	\$615,715
Total Expenses	1,493,621	\$1,865,113
Change in Nets	195,356	(247,181)
Net Assets at the Beginning of the Year	1,341,364	\$1,588,545
Net Assets End of Year	1,536,720	\$1,341,364



Nutrifeed supplementary nutrition provided to child in Odisha, India.  
Photo by SivaPrasad Behara, ChildFund International

## Grantors

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World Vision - CORE Group Polio Project / Global Health Security Agenda

Jhpiego - USAID's flagship Maternal and Child Survival Program

Save the Children - The TOPS Program Bridge Award and REAL Award

Bill and Melinda Gates Foundation - HANSHEP

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